



Prop 10 Briefings

January 2009

FIRST 5 Association Meeting Highlights

50 county commissions were represented at the January 27 Association meeting in Sacramento, which focused primarily on Prop 10 revenues and the state budget crisis.

Election of Officers

The 2009 Executive Committee was unanimously elected:

President:	Evelyn Martinez
Vice President:	Jolene Smith
Secretary/Treasurer:	Harry Freedman
Program Support:	Susan True
Evaluation:	Amy Reisch
Communications:	Nina Machado
Advocacy:	Mike Ruane

Regional Representatives had previously been selected by the regions:

Northwest:	Tom Jordan
Northeast:	Karen Pekarcik
Greater Sacramento:	John Sims
Greater Bay Area:	Francine Rodd
Central:	Janet Hogan
Southern:	Julio Rodriguez and Pat Wheatley

Nominating Committee Chair Mike Ruane thanked past Evaluation Chair Sheila Kruse and past President Jennie Tasheff for their years of service on the Executive Committee and presented them each with a small gift.

Discussion of State Budget

Sherry provided an update on 2009-10 state budget negotiations

- The Governor and legislative leaders are negotiating an 18-month budget package that covers the remainder of the current year and the 2009-10 fiscal year. All discussion is behind closed doors, with no opportunity for public comment. The extraordinary sessions held last year failed to result in a revised current year budget because the Republicans refused to vote for revenue increases. In December, the Democrats sent a proposal to the Governor that would have covered the remainder of the current year and did not require Republican votes, but the Governor vetoed the package.
- The Governor's proposal to divert Prop 10 revenues is likely not being discussed to any large degree. Rather, the leadership has been focused on concessions Republicans want from the Democrats in order to agree to new taxes. This touches on issues of great concern to the Democrats, such as workplace and environmental laws and social welfare programs.
- Once a budget plan is agreed upon, trailer bill language will have to be written that implements the policy

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decisions reflected in the budget agreement. The Governor's budget proposal, which serves as the jumping off point for budget discussions, relies on \$275 million Prop 10 revenues in the current year and \$321 million in the next year to fund current state social service programs. Other ways will have to be found to fill that fiscal gap if Prop 10 revenues are not used.

- Changes to Prop 10 will require a 2/3 vote of the Legislature followed by a vote of the electorate in a statewide election. It is unclear what the timing of such an election would be.

Mike Ruane commented in his capacity as Association Advocacy Liaison:

- County commissions' MRMIB action was appreciated and expected, but does not in any way mean First 5 will be alleviated from a share of the budget deficit.
- The Governor's proposal is viewed as a compromise because the Republican proposal was to eliminate Prop 10 completely.
- It is critical to lower the anti-First 5 passion within the Republican caucus and ask some accountability for what they are doing. County commissions should take nothing for granted in meeting with legislators, but rather inform them what First 5 programs are doing to help alleviate the financial burden on working and low income families.

Members shared information from their contact with legislators.

- Sean Casey (Contra Costa) said he met with Sen. DeSaulnier last month, but he realizes it is important to go back since the terrain continues to shift, and also to

strengthen relationships with newly elected legislators.

- Carol Baker (Los Angeles) said the LA County lobbyist told her that First 5 is on the county's list of concerns, although not at the top.
- Jennie Tasheff (Sonoma) and Harry Freedman (Riverside) both said they are being told that once a budget agreement is reached, legislators will vote with their caucus with little or no further discussion.
- Mark Friedman asked whether it would be useful to mount a statewide campaign and alert our partners. Sherry agreed that it would be useful, regardless of the outcome of the immediate budget discussions. She urged members to use the sample letters and talking points the Association has provided. Policy consultant Dion Aroner said that in looking ahead, the fiscal situation is not going to get better for at least another year, if not longer. Anything commissions and their grantees can do to educate legislators could provide future assistance.
- Susan Hughes (San Luis Obispo) said a hearing had just been held by her Board of Supervisors, where much support was shown for First 5, but the CAO warned the county needed the revenues for the child welfare services, paid for with Prop 10 in the Governor's budget. This left some supervisors confused about what to support.
- Sherry said that by diverting the money and paying for child welfare services, the Governor may have peeled off some support for First 5, but there is no guarantee that the funds would ultimately go there; in the long run, they will likely be added to the general fund

and could be used in a variety of ways in future years.

- Dion explained that child welfare programs allocate funds to counties by formula, so the amount a county loses in Prop 10 might not return to the county in the same amount. She also reminded members that the services First 5 funds are essential to the families receiving child welfare services. Without First 5, social services departments may not have programs to refer families to.
- The question was asked regarding the impact of Sen. Cox at this point. Sherry said the Association is prepared to respond if he attacks county fund balances and is answering legislators' questions directly so that they are better able to respond in defense of First 5.
- Karen Pautz (Siskiyou) said that Sen. Anaestad continues to support small counties, but criticizes large counties. She asked for a common language and common talking points. Sherry referred members to the talking points distributed with the fund balance chart.
- Carol Baker asked members to forward stories about what commissions are doing in these extraordinary circumstances for a piece she is developing on "First 5 Saves."

Development of a First 5 Association Counter-Proposal

Association President Evelyn Martinez (Los Angeles) provided a recap of an emergency 5-hour meeting of the EC held the previous week.

- The EC agreed the goal was to keep Prop 10 from being placed on the ballot. The discussion focused on three questions:

- 1) What does it mean to be part of the solution?
- 2) What are commissions willing to give up?
- 3) What is our bottom line?

- The EC acknowledged that First 5 is on the list as a potential funding source, not necessarily for policy reasons; it is unclear to what extent the budget negotiators will entertain a proposal from First 5; and commissions can't agree to anything without authority from their commissions.
- Supplantation was viewed as an issue that the state budget writers would have to address; the primary question before the Association is what contribution to the budget solution the county commissions would be willing to make.
- The EC agreed this is about large and small counties alike because all stand to be hurt.

Mike Ruane outlined three options before the county commissions:

- 1) The current budget proposal: The Governor's budget proposal is on the table and includes a ballot initiative and 60% of the funds.
- 2) Voluntary action by the county commissions: A county commission proposal would need to be responsive to the budget situation and could emphasize the usefulness of Prop 10 revenues to leverage federal funds.
- 3) Modification of the ballot initiative: If a county commission proposal is rejected because it is too complicated, a ballot measure will go forward and we could try to influence the language by trying to include a time limit.

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Members discussed the points raised by Evelyn and Mike:

- Anne Molgaard (Mendocino) asked about the role of new federal stimulus funds. Dion responded that budget negotiators are no doubt using the information they are getting from Washington, but it continues to evolve and much may not be known in time for the immediate budget decisions.
- Nina Machado (Amador) asked about the relationship to Prop 63. Mike responded that there are shared dynamics but not enough similarities for the situations to be considered together.
- Mark Friedman (Alameda) pointed out the risks of negotiations vs. a ballot initiative: The ballot initiative has the advantage of being a longer-term win if we defeat it. The danger with negotiating is that it lasts just long enough, with no guarantee that we won't be back on the table with the next leadership or the next budget.
- Sean Casey asked about the possibility of restructuring or increasing the cigarette tax. Mike said that is not being discussed, although it is useful to let people know that the funds are part of a 78 cent tax on a pack of cigarettes and it is a declining funding stream.
- Jennie asked what the time frame is for any proposal. Evelyn said she thought it was 1-2 years with a 3rd year option.

Secretary-Treasurer Harry Freedman listed three questions for small group discussions, which took place by region:

- 1) Would your commission be willing to voluntarily contribute to a state fund?
- 2) If no, what would it take to get them there, to keep Prop 10 off the ballot?

- 3) If yes, what percent of your revenues would they contribute for three years?

Report-backs from regions:

- Southern Region – Consensus that it is unclear what commissions would be willing to do at this point, however, the percent would have to be in the 35%-50% range to be viable to budget negotiators.
- Greater Sacramento Region – No consensus. Only two or three EDs thought that negotiations would be possible, some felt their commissions would rather risk going to the ballot. Voluntary contributions would have to be time limited. If the contributed funds could be used locally, that might make it easier for commissions to participate. Over a three year period, three EDs felt that the 50% figure would be workable and one said 25%.
- Bay Area Region – All but one ED felt that a voluntary contribution would be doable; only one ED felt more information would be needed to get there. Most counties felt that 50% of the revenues would be available, but that would be the maximum. However they asked that the starting point for the discussion be 20% - 40%. The region felt the need for greater guidance regarding the question of supplantation. Several EDs also expressed the hope to work in collaboration with the State Commission.
- Northeast Region – There was strong support, but it was hard to come up with a percent of revenues that should be contributed. Many counties would go out of business with a 50% percent reduction. As a result, many commissions may be willing to take the

risk of a ballot initiative. However, if there were a designated operational threshold, commissions would be interested in being part of the solution.

- Northwest Region – There was no consensus about what commissioners would support. But 35% is probably a top number before people would want to take chances with a ballot initiative. EDs pointed out that for small commissions, the risk is easier. The region also discussed that the time limit should be two to three years.
- Central Region – The region was split down the middle, negotiating vs. risking a ballot measure. The percentage wasn't as important as the time limitation. The EDs also expressed the desire that the funds contributed stay in the county.

Members shared further observations:

- Mark Friedman reiterated the consensus that if we can negotiate a good deal, we should do so, but if we can only negotiate a bad deal, then we should go to the ballot.
- Mike Ruane said if we have an opportunity to limit the amount of the time and lower the amount of the hit, then we should. These are the parameters Association representatives need, and hopefully the revenues will be used for a good purpose.
- John Sims observed that this might be a better time to be on the ballot, rather than next year when the economic situation is worse and we have already been contributing.
- Mike observed that the more complicated we make the proposal, the more likely the Legislature will put this on the ballot.

Report from First 5 California Executive Director

Kris Perry said she was impressed at the effort and efficiency of the counties in funding MRMIB. At present, 37 county commissions have taken action, approving \$13.5 million. The state commission will make up for the shortfall if the county commissions do not fund the entire \$16.5 million.

Regarding protecting Prop 10, Kris reported:

- She would like to use the MRMIB mechanism.
- The state commission is putting together a proposal that will go to the legislative leadership with the goal of avoiding a ballot initiative. It could be possible to put funds into it that can be leveraged at the federal level.
- She wanted to know what the Association would propose to potentially incorporate it into her proposal.
- She planned to go before her commission the next day but did not feel they would need to take an action. She said her commissioners know what is in the state commission reserves and that would be the focus of whatever they do.

Members discussed the importance of Association representatives knowing what the state commission's proposal would be and requested more specific information. They also noted that they felt the Association has to represent the county commissions in the budget negotiations. Several members asked Kris to work with Association leadership.

Kris then outlined new federal opportunities she has learned about in recent weeks. (*See Executive Director's Report in State Commission Highlights below*)

Member Discussion of the Association's Position on Prop 10 and the Budget

Members agreed on the basic parameters of the Association's position:

- First choice is to avoid a ballot initiative through a voluntary contribution from all commissions in the range of 20% - 40% of future revenues for up to three years.
- In the case of a ballot initiative, the Association will work to include a time limit of three years for the diversion of Prop 10 revenues.
- Protection of augmentations for small population counties will remain a priority.

Member comments:

- Susan True (Santa Cruz) said the ultimate goal is to hurt First 5 less than the Governor's proposal would. She emphasized that the county commissions have more in common with the state commission than not.
- Janice LeRoux (Nevada) observed that the state commission strategy of potentially contributing funds from its reserve is crafted to solve the short term crisis, while the Association's position addresses the longer term crisis.
- Debby Armstrong (San Mateo) suggested a joint proposal in which \$275 million would come from the state commission reserves in year one, with 50% of future revenues from both the state and county commissions going to the state budget for the succeeding two or three years.
- Christina Arrostuto (Solano) warned against an outcome that would place the county commissions under the regulatory control of the state

commission, which is the traditional model of state-county programs.

The discussion concluded with the consensus that Association leadership (Evelyn, Mike, and Sherry, along with policy consultants Dion Aroner and Phil Isenberg) negotiate the best outcome possible, with the goal of staying off the ballot. Members reiterated their confidence in this team to represent them.

Children's Health Insurance and First 5

Sherry introduced the discussion, noting that children's health coverage is related both to the state budget and to First 5 funding, and could be a factor in discussions as soon as the immediate budget crisis is resolved. Wendy Lazarus, founder and co-president of the Children's Partnership thanked county commissions for preventing a Healthy Families waiting list and described efforts to reach universal coverage for California's children:

- There are 683,000 uninsured kids in the state. That figure does not reflect the current economic downturn. More than 80% of the public thinks this is a problem that needs to be eliminated.
- In 2006, the Prop 86 campaign was outspent 6 to 1 and narrowly lost.
- In 2007, the coalition broadened its base and worked with the Governor and Assembly Speaker Fabian Nuñez on a broader health care reform. Despite everything, the bill died in the Senate Health Committee.
- In 2008, the Campaign experienced a major setback as a result of the state budget which imposed semi-annual MediCal eligibility reviews and is expected to affect 250,000 kids.

- In 2009, the Partnership is working with the coalition on 3 tracks: legislative-budget, federal, and ballot.
- SB1 (Steinberg-Alquist) ensures that all of California's uninsured children have access to health coverage. It is envisioned that financing to begin this effort will be provided from First 5, private funding, and federal stimulus funding.
- It appears that the first bill President Obama will sign into law will extend SCHIP for 4-1/2 years and provide sufficient funds to cover California children in families with incomes up to 300% of poverty in the Healthy Families program.
- The federal stimulus proposal will increase funding for MediCal, but apparently budget writers in the Capitol plan to use the funds to close the budget gap, so child health advocates need to be outspoken on that.
- The 100% Campaign will wait until August or September 2009 to decide if a ballot measure is required in 2010. The expense to run a ballot measure campaign depends on how much the opposition spends. The 100% Campaign spent about \$1.5 million gathering signatures last time. The cost of the campaign this time would likely be higher than last time because the number of absentee voters requires the campaign to run farther in advance of balloting.
- Regarding the funding source for universal coverage, California's tobacco tax is middling among states and hasn't been increased for several years. For 75 cents a pack, it could cover the kids and fund anti-tobacco work. They have also considered a junk food tax. Once the state finds a way to maximize SCHIP,

\$400 million is needed to finance undocumented kids and to get all other eligible kids enrolled.

State Commission Meeting Highlights

Vice Chair Kears called the meeting to order and offered opening comments about the harm that will inevitably befall vulnerable populations as a result of the state budget and the importance of First 5 helping to minimize the impact on people who need services.

Executive Director's Report

Kris Perry reported that Dave Kears has announced his retirement from Alameda County after 35 years of service. Kris thanked him for his work in the county and for his counsel and leadership as a First 5 Commissioner.

Kris said First 5 California has been working on protecting Prop 10 pointed to efforts that demonstrate the value of First 5.

- 165,000 children will not be placed on a Healthy Families waiting list because of First 5.
- First 5 has developed quality preschools serving 14,329 children throughout the state.
- State commission staff have provided counsel to the state administration and the new federal administration on a range of 0 - 5 issues.
- The Healthy Families effort laid the groundwork for how First 5 can help crucial programs during the state budget crisis. An example is First 5 California's support of the Quality Rating and Improvement System for early childhood education.
- With the help of county commissions Kris hopes that First 5 can be part of the budget solution and address concerns

about what First 5 has funded in the past.

Kris outlined new federal opportunities:

- She participated with others in meetings with the Obama transition team and has met with other states to advise the new administration.
- Federal funding for early learning will increase with expansion of Head Start and Early Head Start; SCHIP expansion legislation will soon be signed; and the stimulus package may include further funding that is consistent with the First 5 mission.

On administrative updates, Kris reported:

- The contract with MRMIB has been approved.
- A contract was approved to provide media and public education services. The contractor will work with the Public Education and Outreach Committee on a plan.
- The BOE will provide expertise in developing a new model for small population county augmentations. In the meantime, the same process will be used as last year to allocate funds. Because the requests exceed the spending authority of \$3.5 million, commissions will receive administrative augmentations, but no travel assistance.
- The State Controller submitted a letter congratulating First 5 on implementation of the expanded audits and explaining that the findings in the report issued by his office applied to independent auditors, not the commissions. Kris thanked Sherry for her work on this matter.

Commissioner Tsakopoulos-Kounalakis commented that her role on the Commission is to bring her business background to bear on the expenditure of funds. She feels the Commission's mandate is to use its funds where kids would otherwise fall through the cracks, and emphasized that preschool and health care are her top priorities.

Commissioner Miñon said as a pediatrician, she has seen increased numbers of children without insurance and unable to access the safety net. She said First 5 needs to use programs that are established and enlarge the number of children who use them.

Commissioner Dartis noted that needs are felt acutely at the local level and called for counties to work in partnership with the state commission to preserve the core mission of First 5, even if it means hard decisions and compromise.

Commissioner Kears said the commission gives Kris Perry authority to work with whatever emerges in the budget process to preserve programs for vulnerable children.

First 5 Association Report

Sherry Novick reviewed ways in which the Association supports county commissions in their efforts to meet the needs of children and families who would otherwise fall through the cracks:

- A new partnership with the California Dental Association -- Nearly every county First 5 commission invests in pediatric oral health and in many counties, First 5 provides the only dental care for young low-income children. At a meeting this month, county commissions and CDA staff reviewed findings from a survey of county activity, discussed potential partnerships with other associations and dental organizations, and shared common challenges and lessons learned.
- Behavioral and emotional health -- The Early Childhood Mental Health project has convened teams from 20 counties, including county commission staff, mental health and public health directors, pediatricians, and other local partners. The group is focusing on expanding access to developmental screening and behavioral health

- treatment by focusing on maximizing reimbursement opportunities.
- Nutrition and physical activities -- The Association is awaiting notification from the Department of Public Health on the third year of funding for statewide support of childhood nutrition, including distribution of Sesame Workshop's Healthy Habits for Life kit to 70,000 families through child care providers, family support centers, and school readiness programs.
 - Preschool Learning Exchange -- The Association is mid-way through a two year grant from the David and Lucille Packard Foundation to support preschool expansion. This year the project will conduct a survey documenting the impact of expansion efforts over the past five years, and develop a set of recommendations based on local experience for the Quality Improvement Rating Systems.
 - Support of county commissions in obtaining federal matching funds -- First 5 funds are eligible to draw down matching federal funds, but the practice was threatened by proposed federal and state rule changes last year. The federal threat dissolved with the change in administration and the Association was successful in working with the Department of Health Care Services to ensure rules were not written to undermine county commissions in bringing valuable federal funds into the counties.

Regarding the state budget crisis, Sherry reported:

- County commissions have been working locally to ensure their representatives in Sacramento know what will be lost in their districts, should Prop 10 revenues be reduced significantly.
- The Association will work to minimize damage to Prop 10 by pursuing two options:

- 1) Avoid a ballot initiative through the voluntary contribution of local revenues, or
- 2) Modify the Governor's ballot initiative proposal by ensuring any diversion of Prop 10 funds is time limited.

Sherry gave special thanks to Commissioner Attore for his help in arranging a meeting with State Controller Chiang to obtain a letter clarifying the findings of the Controller's office regarding the expanded audit and offering congratulations for the first year's implementation.

Legislative Report

Legislative Director Marsha Jones lauded Kris for her efforts to build a relationship with the legislature, exemplified by the following:

- The Commission's pledge of \$20 million for health care reform
- Support of SB 1629 (Steinberg) which will be funded by First 5 California.
- Kris's appearance before MRMIB to offer \$16.5 million to prevent a waiting list, for which MRMIB had no solution prior to Kris's appearance.
- Kris's appearance before a Senate Budget Subcommittee where she faced tough challenges from Senators Cox and Ashburn
- Kris's meeting with Senator Leno, the current chair of that subcommittee.

SB 1 (Steinberg), the children's health reform bill, will be heard soon in its first committee. Marsha will request a meeting of the state commission's Legislative Committee for a recommendation of support.

Fiscal Report

Terry Miller, Chief of Administrative Services, reported that revenues continue to fluctuate, tending to be higher in the 1st and 4th quarters. Counties experience greater

fluctuation because their revenues are affected by changing birthrates, as well as changing rates of sales and tax collection.

Beginning in 2007-08, the commission began using the Department of Finance revenue projections, which are released in January and revised in May. The model used previously underestimated revenues, while the DOF model has overestimated revenues.

Projections indicate tobacco taxes will continue to decline. Based on current factors, actual and projected revenues for state and county commissions are:

Actual:

2005-06 - 586,791,917

2006-07 - 580,002,869

2007-08 - 548,633,800

Projected:

2008-09 - 557,260,600

2009-10 - 541,782,200

2010-11 - 526,303,800

2011-12 - 511,792,800

The average revenue received during the first six months of this year declined by 7.38% from that received the first 6 months of last year.

The commission's fund balance as of June 30, 2008 was \$374 million and is projected to be \$314 million June 30, 2009. As current county matching fund programs expire, beginning in December of this year and continuing through FY 2011-12, the fund balance is expected to increase and to remain higher until the development and implementation of new programs, as determined through the Legacy Project process.

Reviewing the spending plans from the current year through 2010-11:

- Expenditures on program are projected to drop from 80.23% to 65.67% of the total expenditures.
- Expenditures to broaden public awareness are projected to increase from 10.65% to 19.74%.

- Expenditures on research and evaluation are projected to increase from 4.96% to 9.19%.

These projections may change if the commission assumes new funding obligations, revenues vary significantly from expectations, or the use of funds changes from what has been authorized to date.

Year One Strategic Plan Update

Kris Perry presented the first year report on progress toward objectives in the commission's 2008 - 2012 strategic plan. She said the commission staff is poised to meet every objective that was set.

Among the achievements accomplished by staff:

Policy development

- Participation in the child welfare council convened by the state Health and Human Services Agency
- Participation in a national peer advocate roundtable
- Release of a progress report on the PoP demonstration project
- Providing leadership in planning the 2009 statewide conference

Program development

- Selection of individuals to participate in the Project Legacy workgroup, with an announcement of the members slated for March and the process slated to begin in May

Public awareness

- Presentations at 4 national events
- Release of the Kit for New Parents in 4 Asian languages
- Development of a 3-year media plan and grassroots public education campaign, expected by 6/30/09

Research and Evaluation

- Issuance of the Annual Report

- Issuance of an RFP for a vendor to build a First 5 data system

Organizational operations and systems

- Development and implementation of a comprehensive data base for accurate contract monitoring
- Development of a plan to meet technical needs and a set of objectives to carry it out

Commissioner Dartis said it was impressive to see the fruits of the strategic plan and asked how the impact and quality of its results will be measured. Kris said the plan does not currently include that objective, but it can be added, especially in the later years of the plan when fewer objectives are left to be met.

Commissioner Kears said the new fiscal environment may require a re-evaluation of the strategic plan. Kris said a structure is in place through Project Legacy to address the changing fiscal climate.

Commissioner Dartis noted that the Project Legacy workgroup can also consider new factors such as the federal stimulus funds.

Commission Actions

Early Learning Quality Improvement System

The commission approved up to \$1 million through June 30, 2011, to support the Early Learning Quality Improvement System Committee, established under SB 1629. The funds will come from those previously approved to support quality in the PoP demonstration project and will cover personnel costs for the CDE staff, expenses of the committee and its subcommittees, public hearings, and the publishing and dissemination of interim and final reports.

- The 13-member committee is required to analyze the existing early care and education infrastructure; identify the strengths, gaps, and barriers to

achieving higher levels of quality; and develop a quality rating scale, including a graduated funding model to assist programs to attain and maintain higher levels of program quality.

Camille Maben, Director of the Child Development Division of CDE, rose in support of the item, thanking the commission for its partnership and the commission staff for their work on this issue.

Annual Report

The commission approved the 2007-08 Annual Report. This is the second report issued under new reporting guidelines introduced in February, 2006. It includes four chapters:

- First 5 California Overview – a history of First 5 California, its structure and audit findings, and the fiscal year highlights
- First 5 California Services – a summary of how First 5 California supports administration, public education, and research and evaluation
- First 5 California Programs – an overview of First 5 California-funded programs
- County Commission Program Focus Areas – a synopsis of the services provided by county commissions

Research and Evaluation Deputy Director Stacie Sormano said the Annual Report highlights commission-funded programs that demonstrate the commission's ability to create a system greater than the sum of its parts, including the Healthy Kids program and the Power of Preschool demonstration project.

The report is stated in numbers of services provided, rather than the number of children and families served to avoid duplicative numbers since many families receive more than one service. In the future state commission contractors will be

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required to use technology that will allow for a count of people rather than services.

The report includes appendices that list matching fund programs and provide definitions of the focus areas and services.

The SCO's report on the county commissions' expanded audit, which is a required part of the annual report, will appear as an attachment because it was not received in time to go to print.

Upcoming First 5 Events

- 2/9 - 2/11 - First 5 Staff Development Summit
Monterey
- 4/15 - 4/16 First 5 State Conference
San Francisco
- 4/27 Oral Health Network Learning Exchange
Sacramento
- 4/28 First 5 Association meeting
Sacramento
- 4/29 State Commission meeting
Sacramento

For more information please visit the First 5 calendar at <http://www.f5ac.org>